



Foodisms.

Understanding food and what it means to us

I Understanding the context

PROJECT BRIEF

The Indian retail environment is unconventional owing to the manner in which **disposable incomes** within the middle class are increasing

Wants are slowly being given equal importance to **Needs**.

Retail as a sector focuses on the **evolving needs** of the consumer

— — — — — The penetration of the organized retail sector is **8%**

Great platform for innovation in the constantly evolving system

WHY FOOD?

People's **interactions** with food

It is a need that is high in demand therefore there will always be a market for it, which changes the influence of different stakeholders in the supply chain

Decision making patterns differ in different contexts

Penetration of fruits and vegetables in organised sector is only **2%**

only **5%** of the Indian market prefers to buy their groceries from supermarkets

2020

A horizontal timeline with three dark gray circular nodes connected by a dashed line. Each node contains a year (2020, 2025, 2030). Below each node are two lines of text: a gray line and a teal line. The teal text is indented to the left.

Time and
Space become
a luxury

Demand for
efficiency increases |
Transport

2025

Focus on quality of
F&V | Physical
Retail dying

Biotechnology |
Sourcing of produce

2030

No physical
Infrastructure

Warehousing /
Storage
Technology

Gaps-

Need for:

Main Link



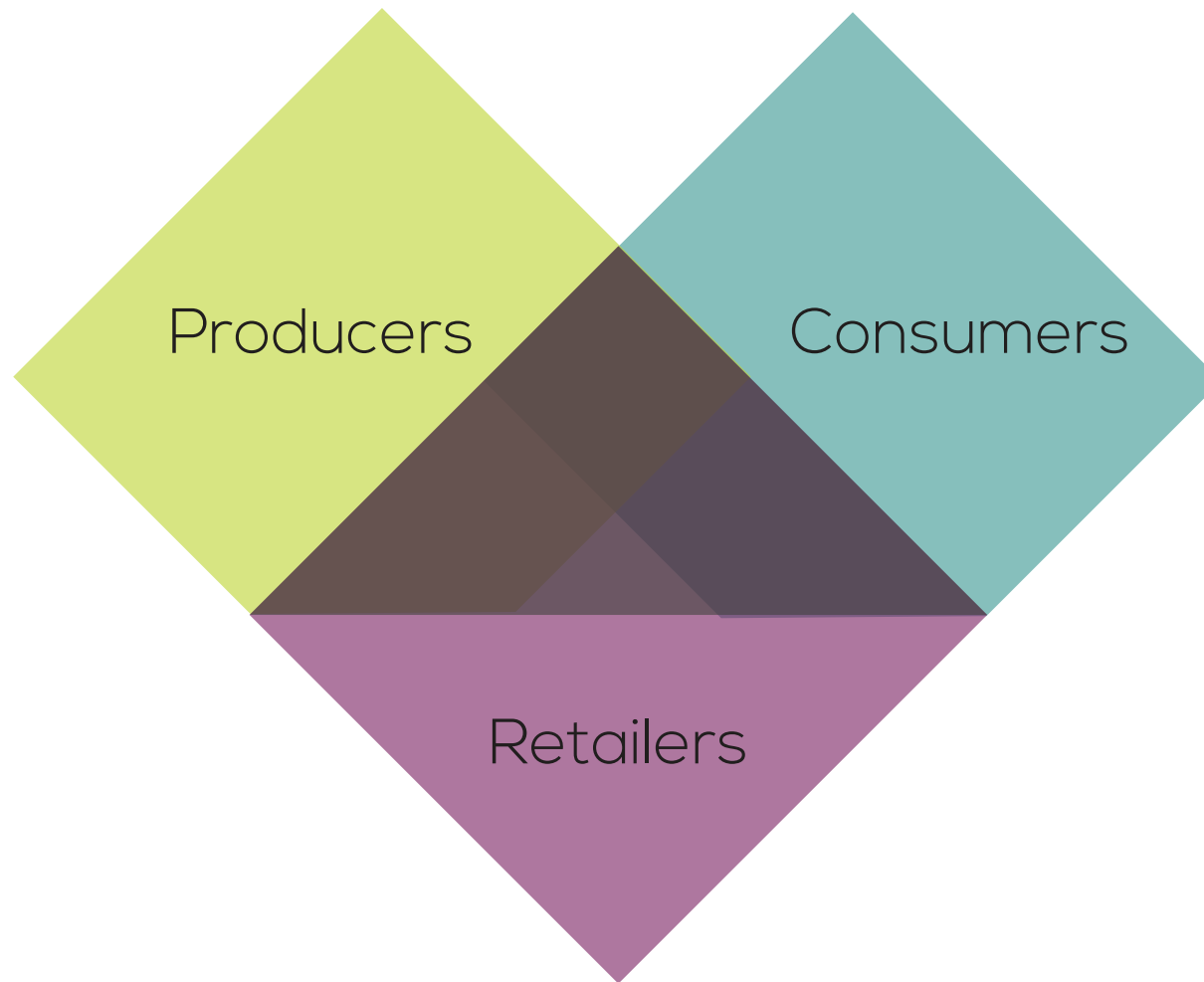
Producer — Retailer — Consumer

- Power to dictate prices
- Better understanding of demand

- Providing a seamless experience
- Standardisation of quality

- Ability to make informed decisions
- Access to better quality and form

Area of interest



Reuse of cartons

Leafy vegetables and their perishability : Wilts easily

Organic Food Supply chain - High demand, low supply

Handling of produce

Temperature fluctuations while transporting



Supply

Chain

- Input of numbers
- Computing of data
- Segregation of Information

Understanding Behaviour

- Efficient technology
- Organisation of input methods

- Geographically relevant
- Input from input

Database Creation

- Creating patterns
- Computing data
- Efficient input by numbers

- Segregation of demand

Tracking Demand

- Input from units
- Technology to consolidate info

- Creating supply demands
- Setting pricing

Giving Order

- Assessing demand
- Wholesale market study
- Reaching out to farmers

- Spacing land
- Buying seeds

Planning

- Dividing land
- Financial Planning
- Land

- Fertilizers & seeds
- Waiting time

Planting

- Soil Fertility
- Seeds and Climate

- Reaping
- Sorting

Harvesting

- Manual picking of produce
- Labour

- Taking produce to wholesaler/retailer

Segregation

- Rudimentary grading based on spoilage, insect infestation

- Price and demand announced

Collection

- Study of wholesale market pricing
- Unloading

- Separation of grades of vegetables on the basis of visual quality

Sorting

- Dividing produce into two parts, to return to farmer and to take to DC
- Labour

- Crating of chosen products
- Weight is declared

Loading

- Physical handling of vegetables
- Nature of crates / Type of vegetable

- Loading into vehicle
- Controlling temperatures
- Unloading

Transportation

- Dividing land
- Financial Planning
- Land

- Weighing against declared weight
- Confirmation with CC

Reconfirmation of weight

- Soil Fertility
- Seeds and Climate

- Segregation on the basis of supply demand in given area

Segregation

- Collated big data on location specific consumer behaviour
- Handling of produce

- Transport
- Sent to storage or displayed

Sent to Store

- Food mileage kept in check
- Loading/Unloading

PREDICTION

PLANTING & HARVESTING

BRINGING TO CC

REACHING DC

Planting & Harvesting

Can planning be done keeping in mind savings for next year?

Can retailers encourage this in some way?

what happens to crates during Sorting

Tracking

= how can food mileage be reduced?

mechanisation of process?

Taking less time to transport

Transportation

How can visual quality not be compromised?

Alternative to cold storage

Keeping the product 'fresh'

Communicating this to consumers

Sorting at CC

Segregation

Can the retailer buy more?

Bringing to CC

loading & unloading

Sorting
lots of handling

Transit time

long
can this be utilized?
CC ↔ DC

impact damage

structural support?

structural protection

DC - Store

waste
excessive handling
Packaging

Sustainability of packaging

LENS 1:

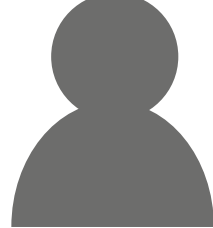
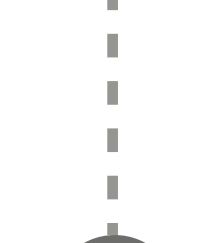
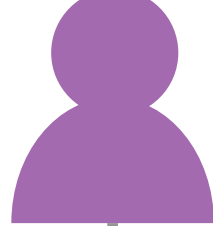
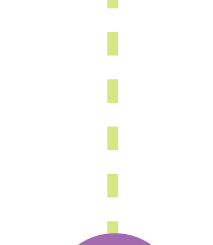
- Planning & Packaging
- Information

LENS 2:

- Distribution of tasks
- Interactions
- Task flows + Time
- Recognising value



Net investment excluding land
Sorting practices
Retailers connecting with farmers
Number of steps = 7



Time taken within DC : 3-4 hours
Distributed according to location specific
demands
Number of steps = 5

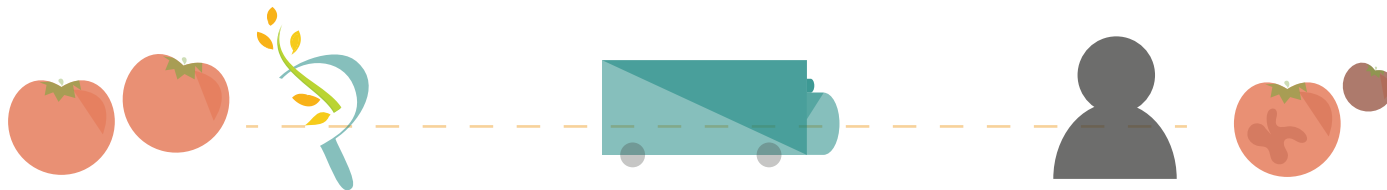
Food Mileage



A measure of the distance (and time) travelled by foods between the place where they are produced and the place where they are eaten.

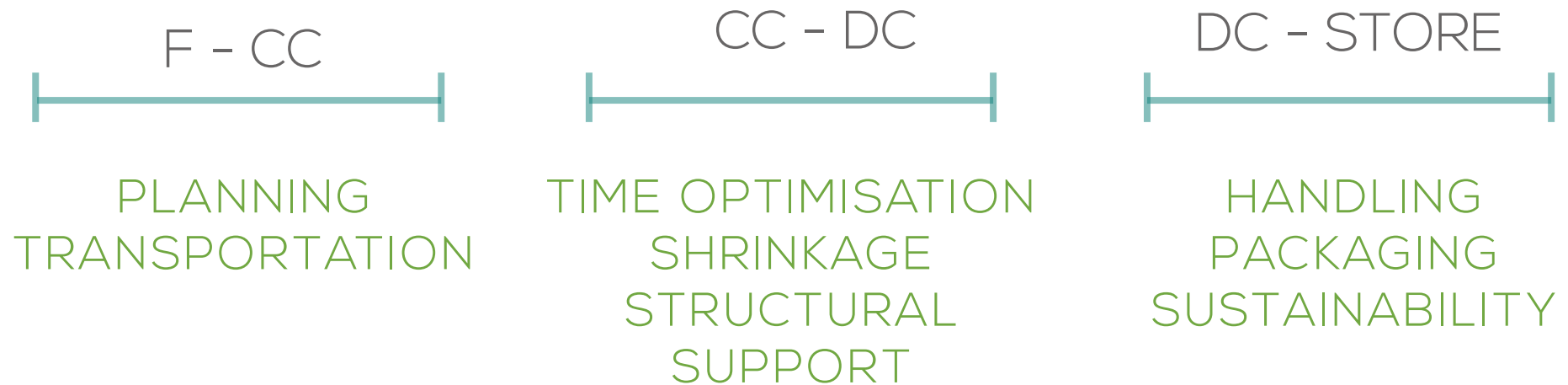
Long distances = lesser quality

Value decreases as mileage increases



Reduce the number of steps
Make the steps more efficient

SUPPLY CHAIN



Shrinkage / structural support / handling **What**
Time optimisation/ transportation **When**
How?

Transport

CC -> DC Shrinkage & Handling from CC -> Store

Financial Planning

Risk Mitigation

Impact Damage

Time Optimisation



Focussed

Immersion

Risk Mitigation

Why?

To provide a **sense of security** to farmers
To ensure that there is some **assurance** in the case of disruption

How ?

Providing a **margin of savings** in order to manage savings
Decreasing dependency on factors like climate for better yield

Financial Planning

Why?

To enable better **decision making** and facilitate better planning and leads to **better yield**

How ?

Aiding the **financial independence** of farmers

Understanding their **spending patterns**

Introducing them to the understanding of finance

Shrinkage+ Handling

Why?

To enable better **decision making** and facilitate better planning and leads to **better yield**

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Impact Damage

Why?

Firmness of vegetable is used to gauge quality
Discoloration and unusual shapes are not preferred by retailers

How ?

By ensuring the natural shape/form is retained
By reducing the risk of impact during transportation

Time Optimisation

Why?

To **maximise on freshness** when it reaches the consumer

To cater to the consumption patterns of the consumer

To encourage **more consumers** to opt for
organised retail in order to buy vegetables

How ?

By optimising the time it takes for food to **reach** the consumer

Understanding their **spending patterns**

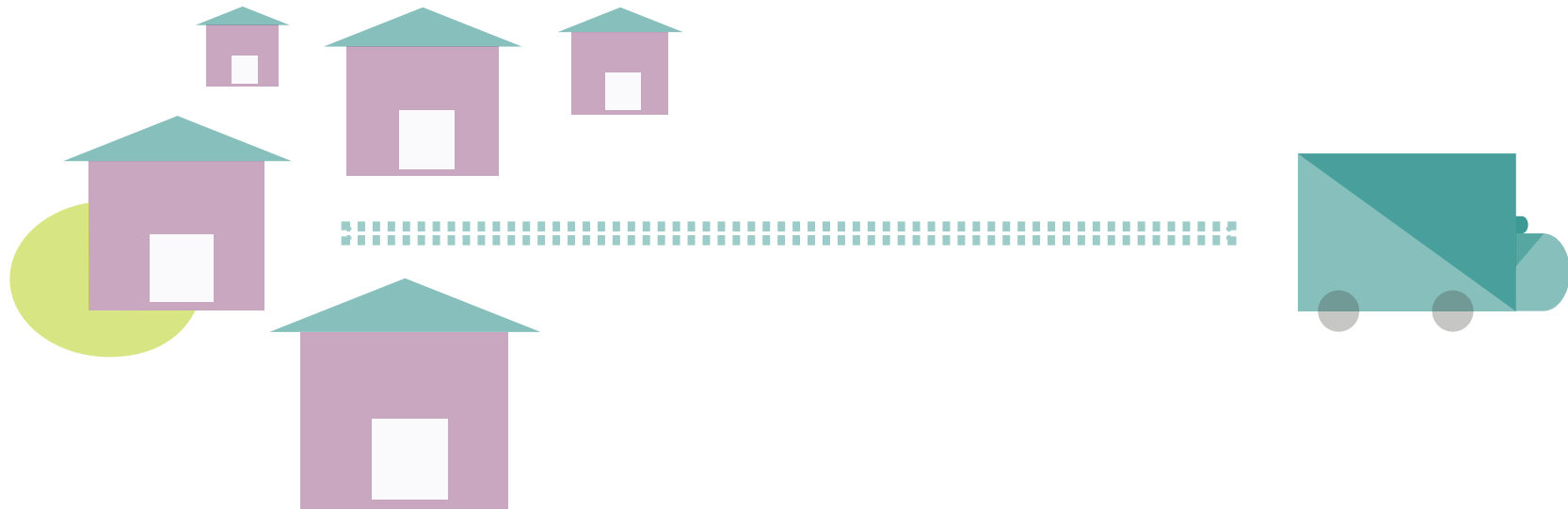
Rent A Vehicle The Mechanism

Current Scenario

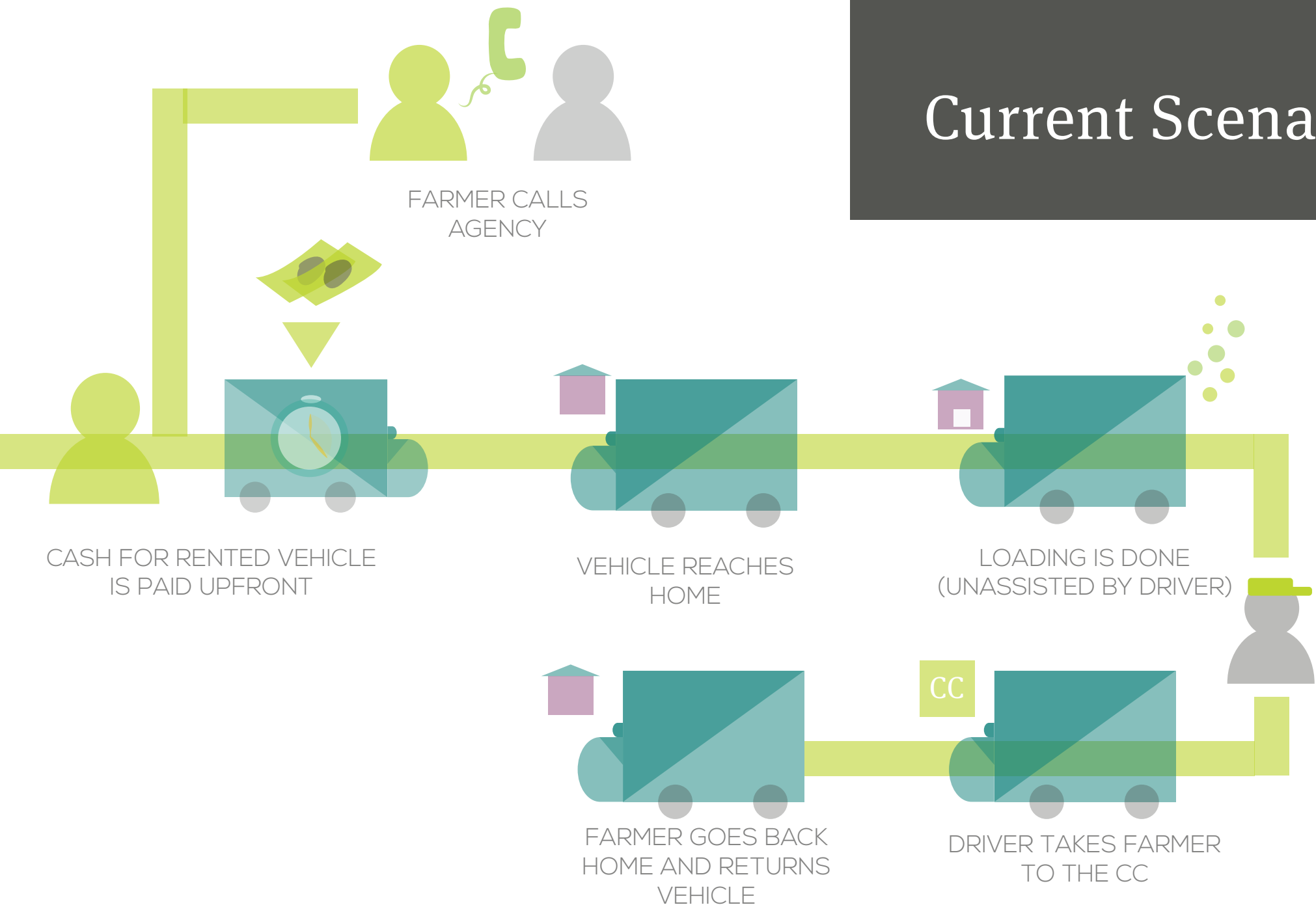
Each village has 2-3 vehicles that are rented out

2 - 3 % farmers own vehicles

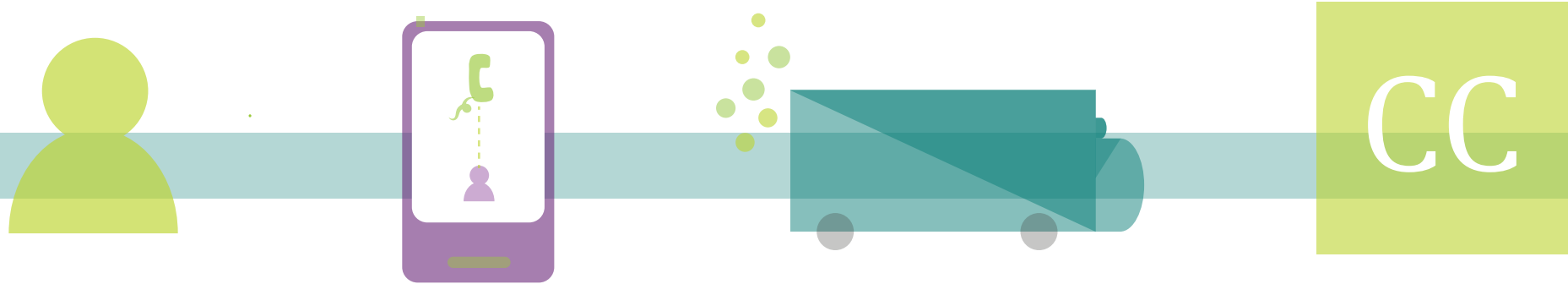
Per bag - Per kg - Distance



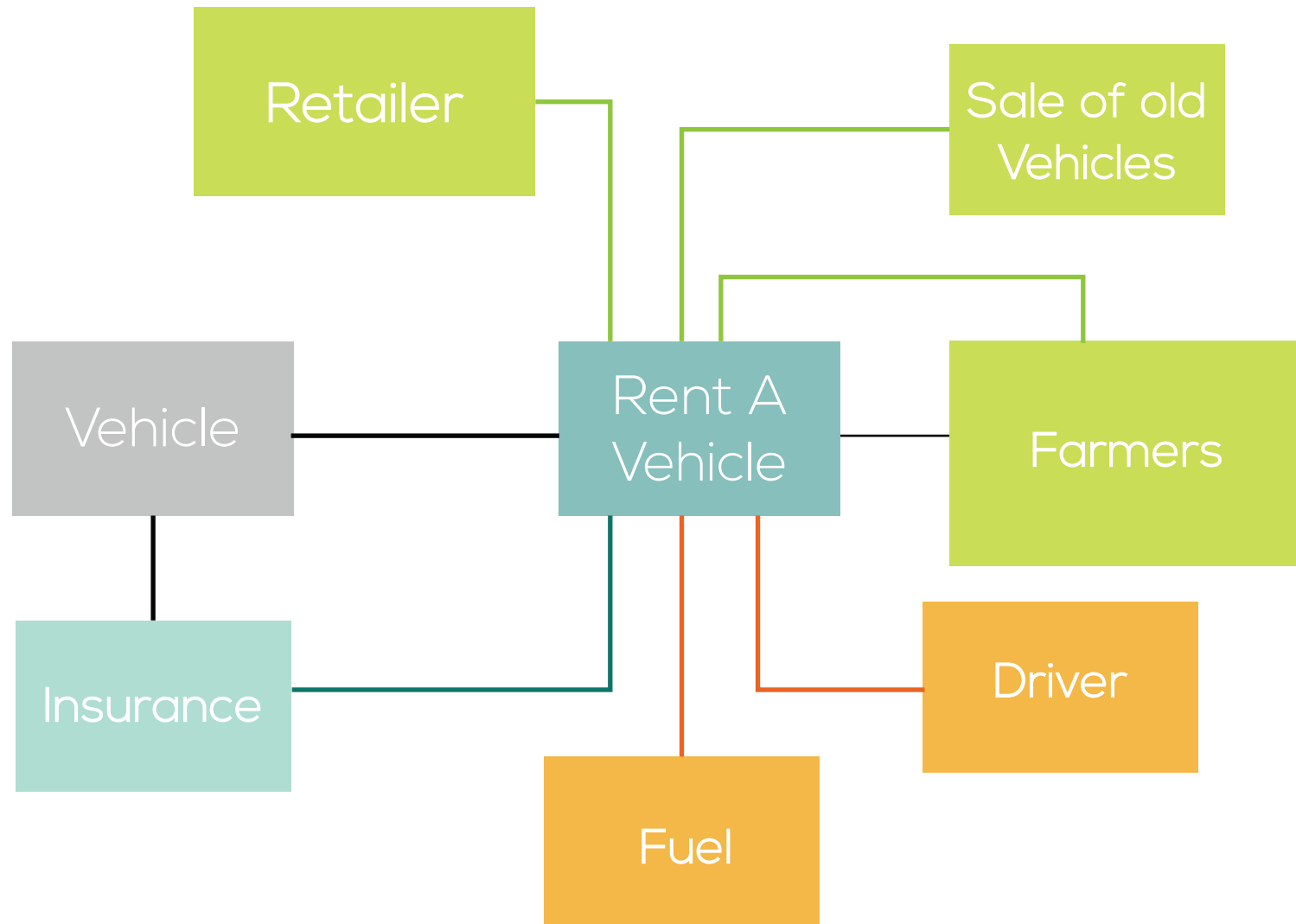
Current Scenario



Rent a Vehicle



An approach to improving the efficiency and **organisation of transportation** from the farmer to the CC , thus positioned to bridge the gap between retailer and farmer



Cash Flow

Who Benefits?

Farmer

Availing of the service
means able to save more

Painless process with
lesser effort

Retailer

Loyalty and support
from farmers

More supply

Revenue generation

Retailer on the Go

The Mechanism

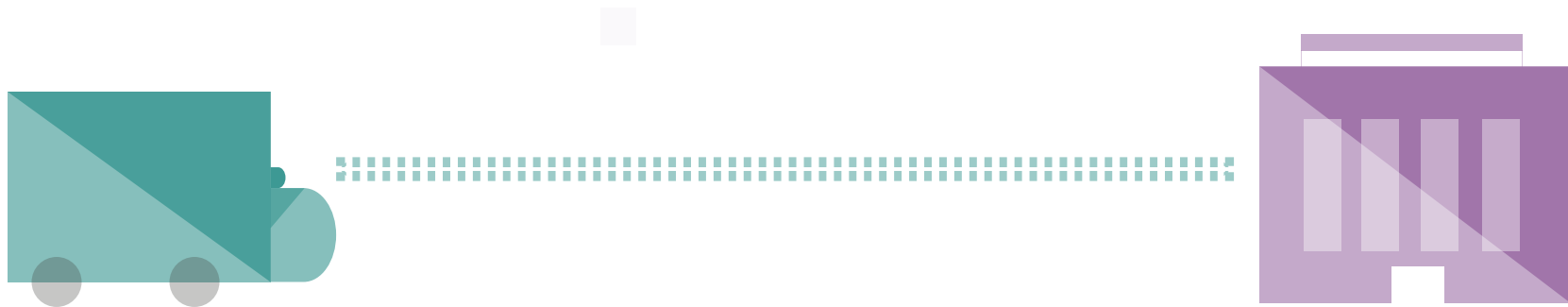
Current Scenario

The retailer goes from the DC to the store

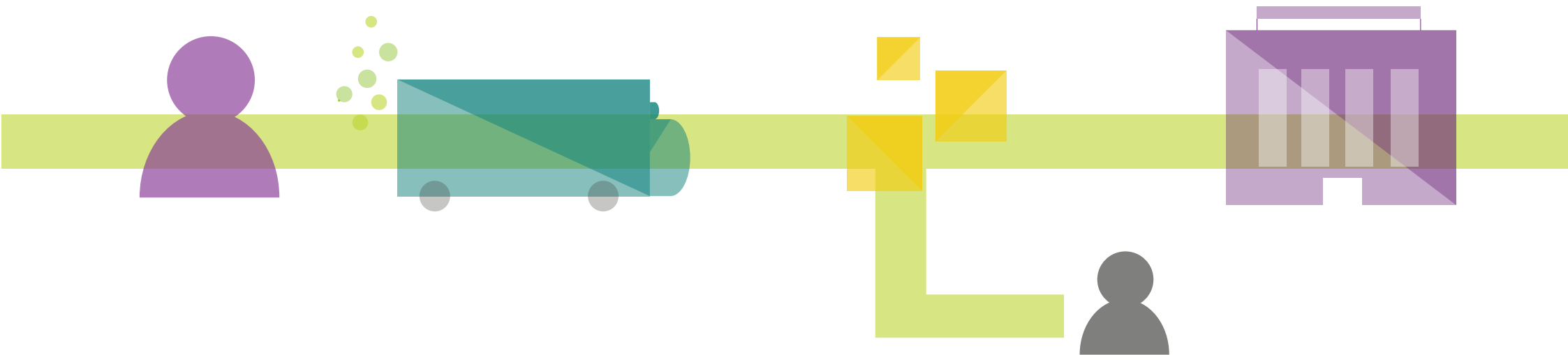
The retailer buys about 40% from the farmer

70 % of produce goes to wholesale

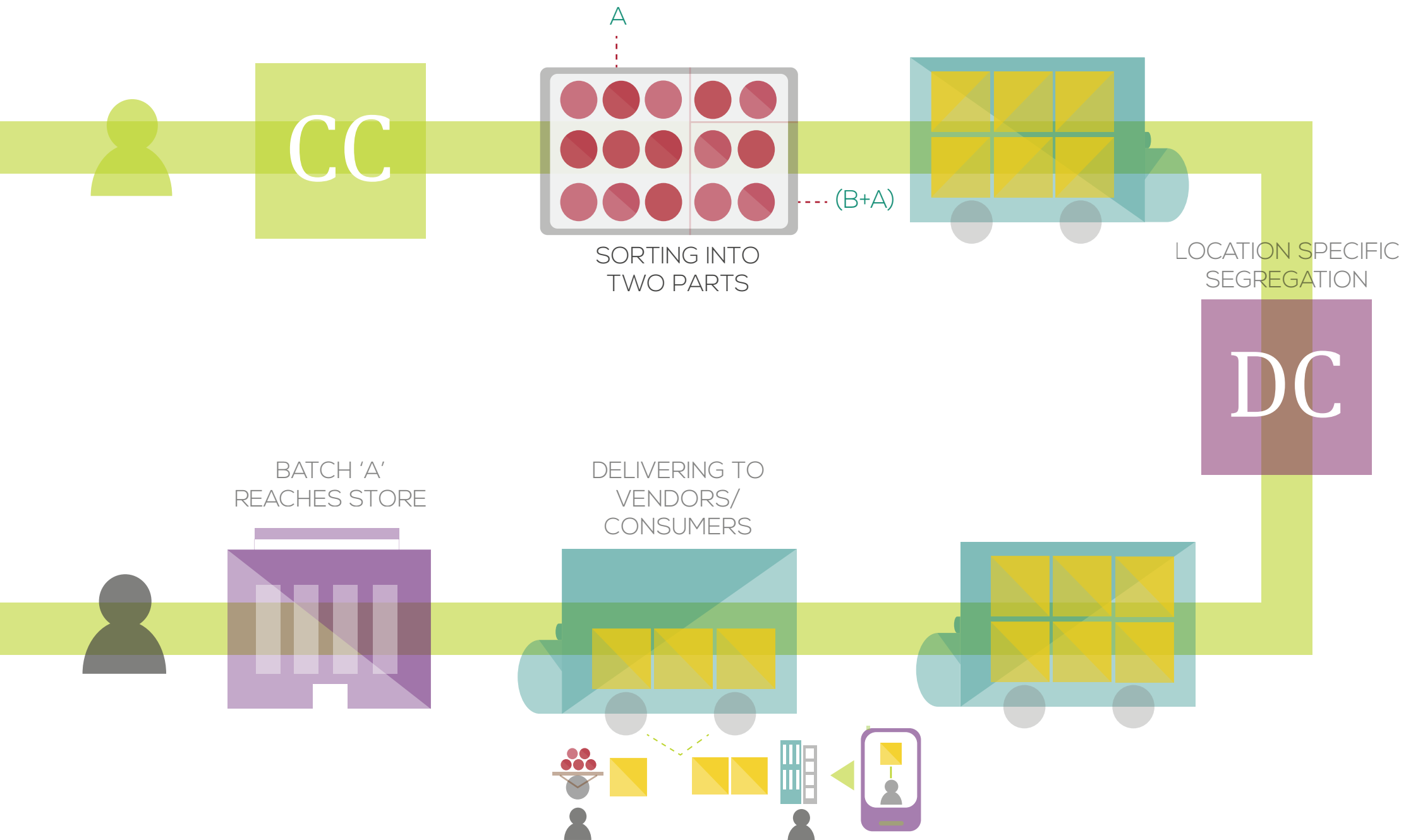
CAN THE % OF REJECTION DECREASE?



Retailer On The Go



An opportunity to make the best of the distribution chain
and increase the **distribution efficiency**

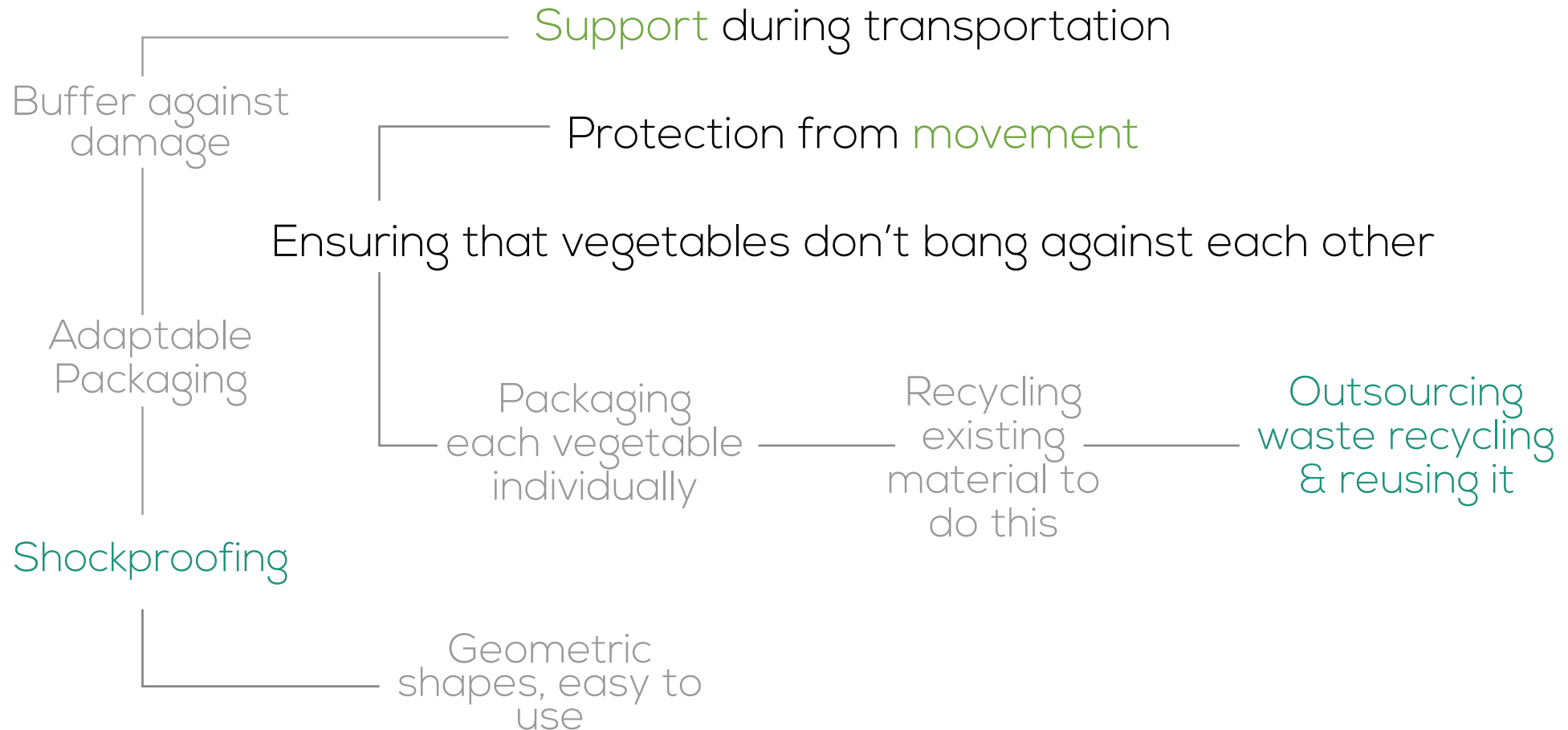


A large, stylized letter 'V' that spans across the horizontal line. The top part of the 'V' is dark grey and sits on the dark background. The bottom part of the 'V' is light blue and sits on the white background.

The Big Picture

Impact Damage

What?

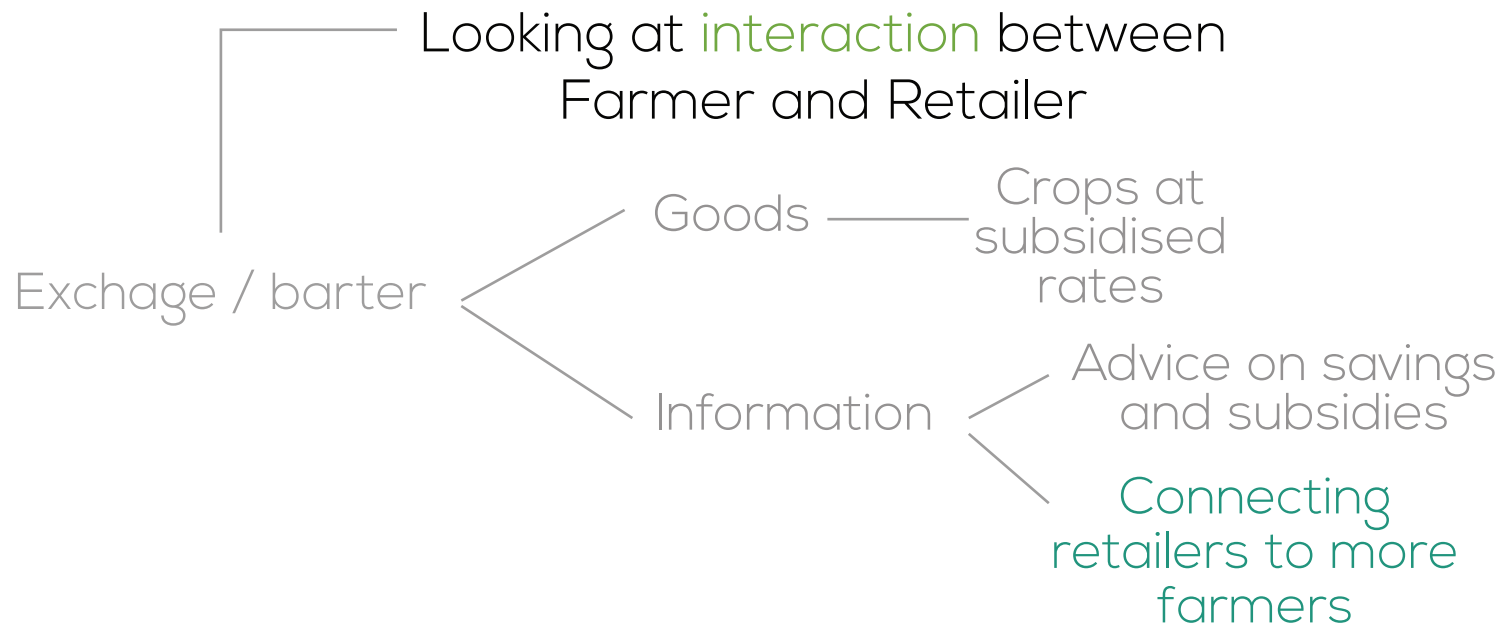


Financial Planning

What?

Business model to plan spending

Introducing the concept of financial planning
through infographs/campaigns



Risk Mitigation

What?

Enabling **foresighting** for farmers

Strategies for **on-farm** measures

Increasing **interdependency**
between Farmer -> Retailer

Looking at fast
moving crops
for next season

Creating a self
sustaining farm

Involving farmers
in grading and
sorting

Providing
assurance by
providing service

Teaching other
farmers how to
grow other crops

Renting
Transport

Shrinkage+ Handling

What?

Planning the utilisation of space within the truck

Restricting the behaviour of handling the fruit

Integrating packaging from CC -> Store and using the same within the store

Allowing only
selected
vegetables
to be touched

Selective
Shrinkage

Making sorting
transparent

Dividing between
'Now' & 'Later'

Time Optimisation

What?

Integrating processes together

Ensuring that are the most appropriate route is taken

Making use of distribution efficiency

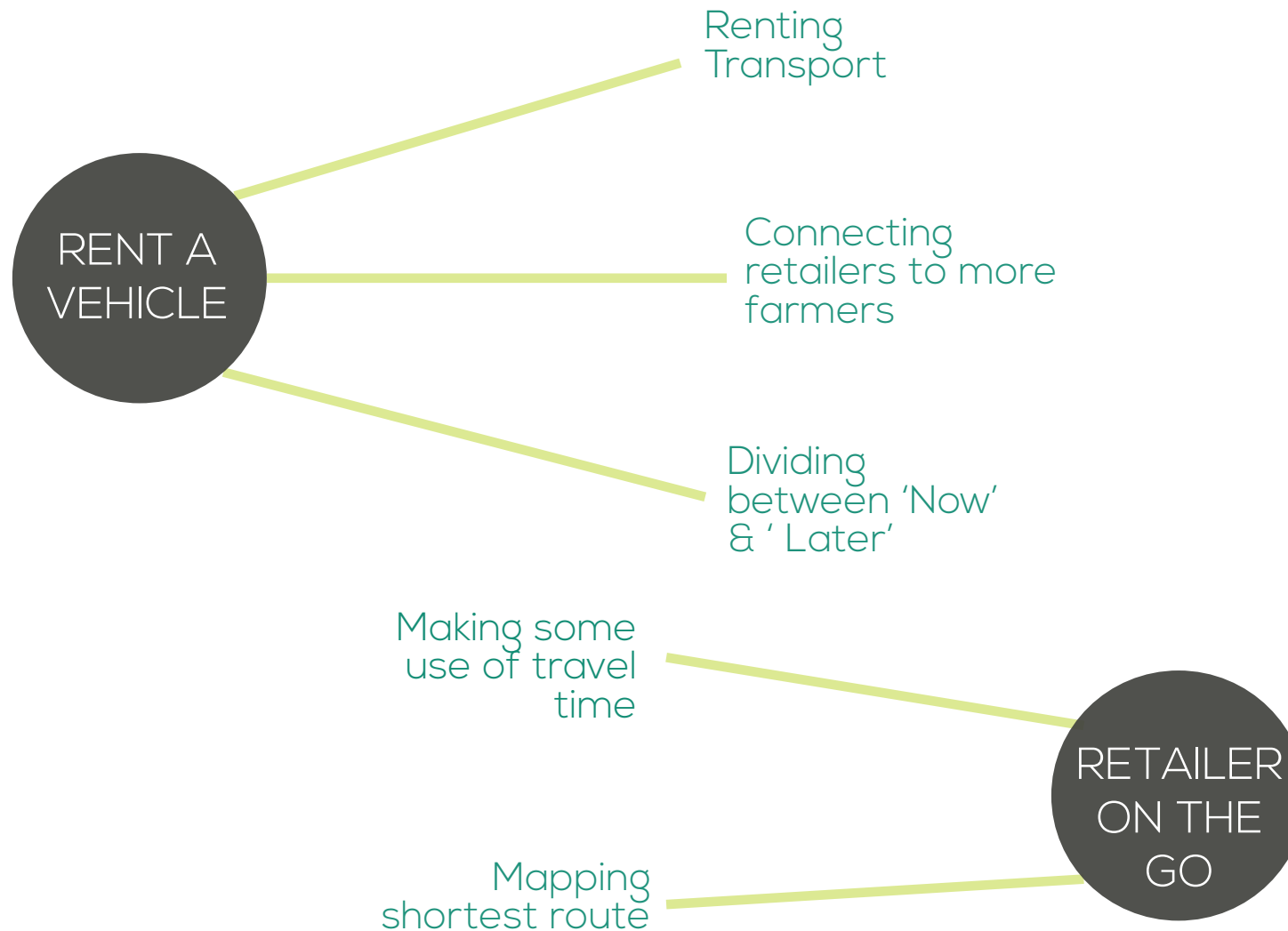
Mapping
shortest route

Tracking

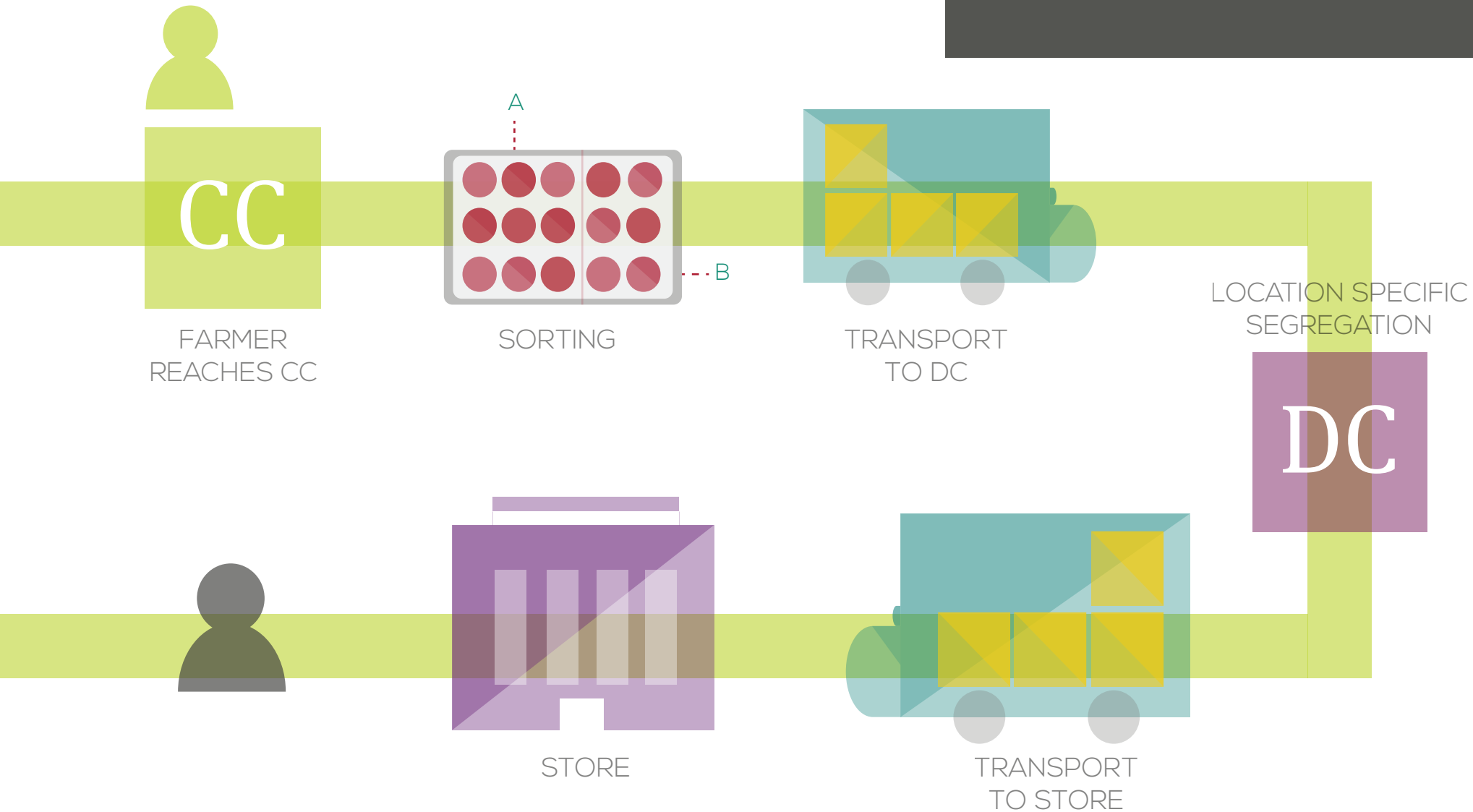
Making use of
travel time

Retailer
on the Go

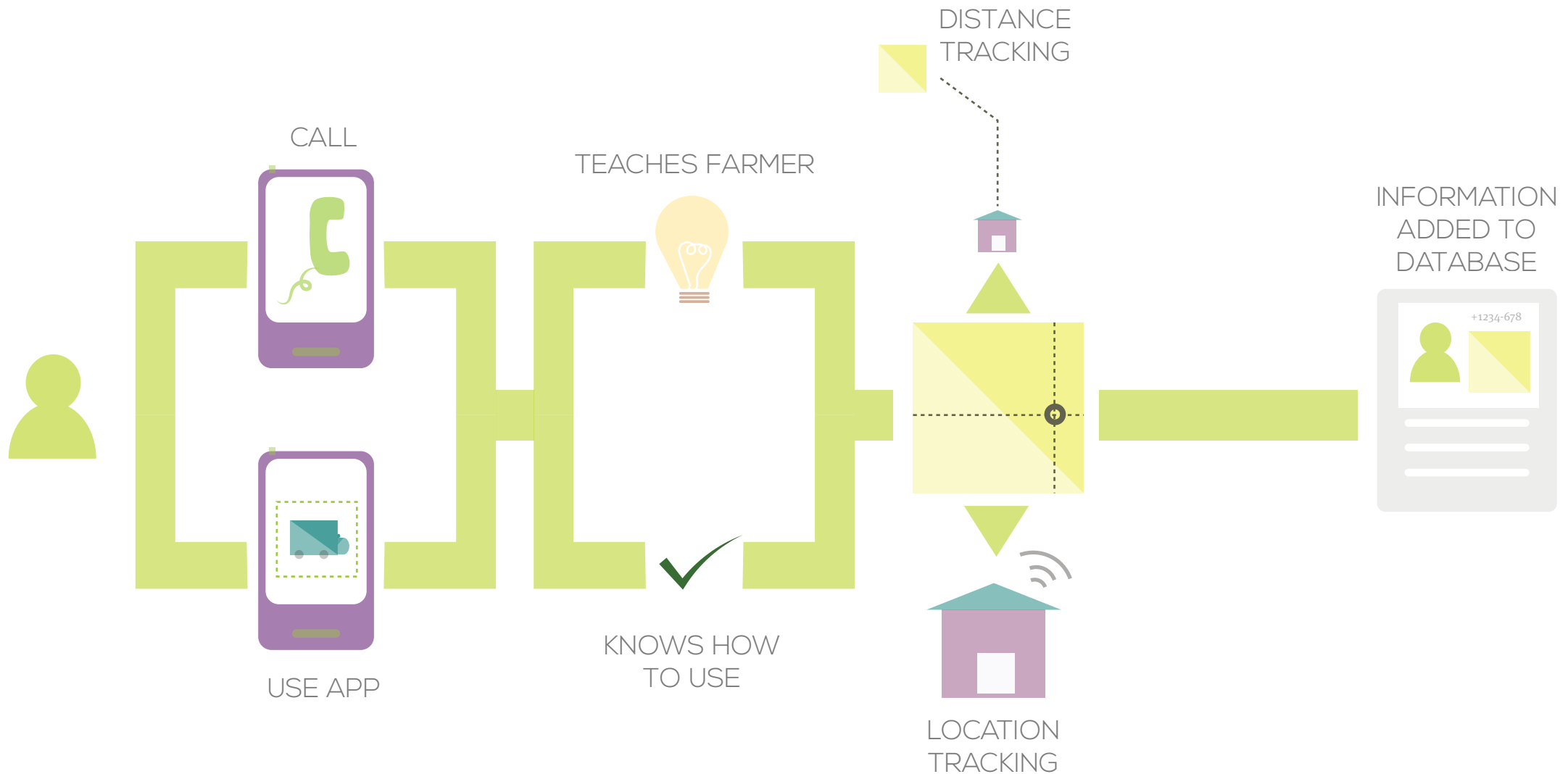
Current Scenario



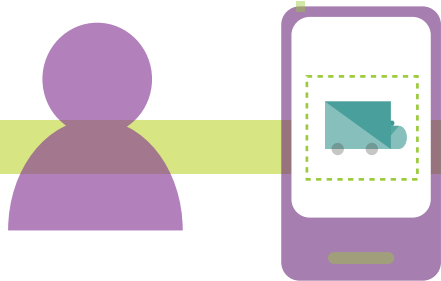
Current Scenario



Registration



RETAILER CREATES
SERVICE TO
ORGANISE RENTAL



RETAILER
HAS TO
BUY OR
RENT
VEHICLES



DRIVER RECEIVES
INFORMATION OF
REGISTERED FARMER



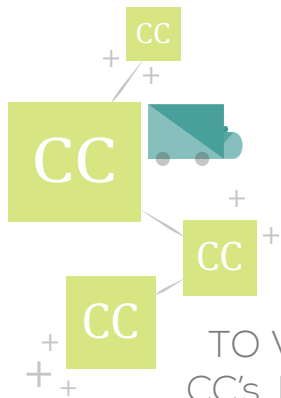
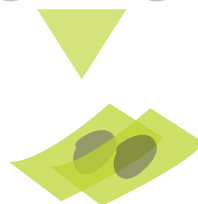
FARMER
RECONFIRMS
TRIP WITH
RETAILER



VEHICLE COMES AND
ASSISTED LOADING
IS DONE



PAYMENT IS MADE WHEN
FARMER REACHES CC



TO VISIT OTHER
CC's, FARMER CAN
PAY AND AVAIL THE
SERVICE

Who Benefits?

Consumers

Easier access to
better produce

Vendors

Cheaper to buy from Retailer

Farmer

Retailers buy more

Retailer

Food Mileage decreases
More access to consumers

Anticipated Outcome

Short Term

Customers value
efficiency of supply
chain more

Food Mileage
decreases

Long Term

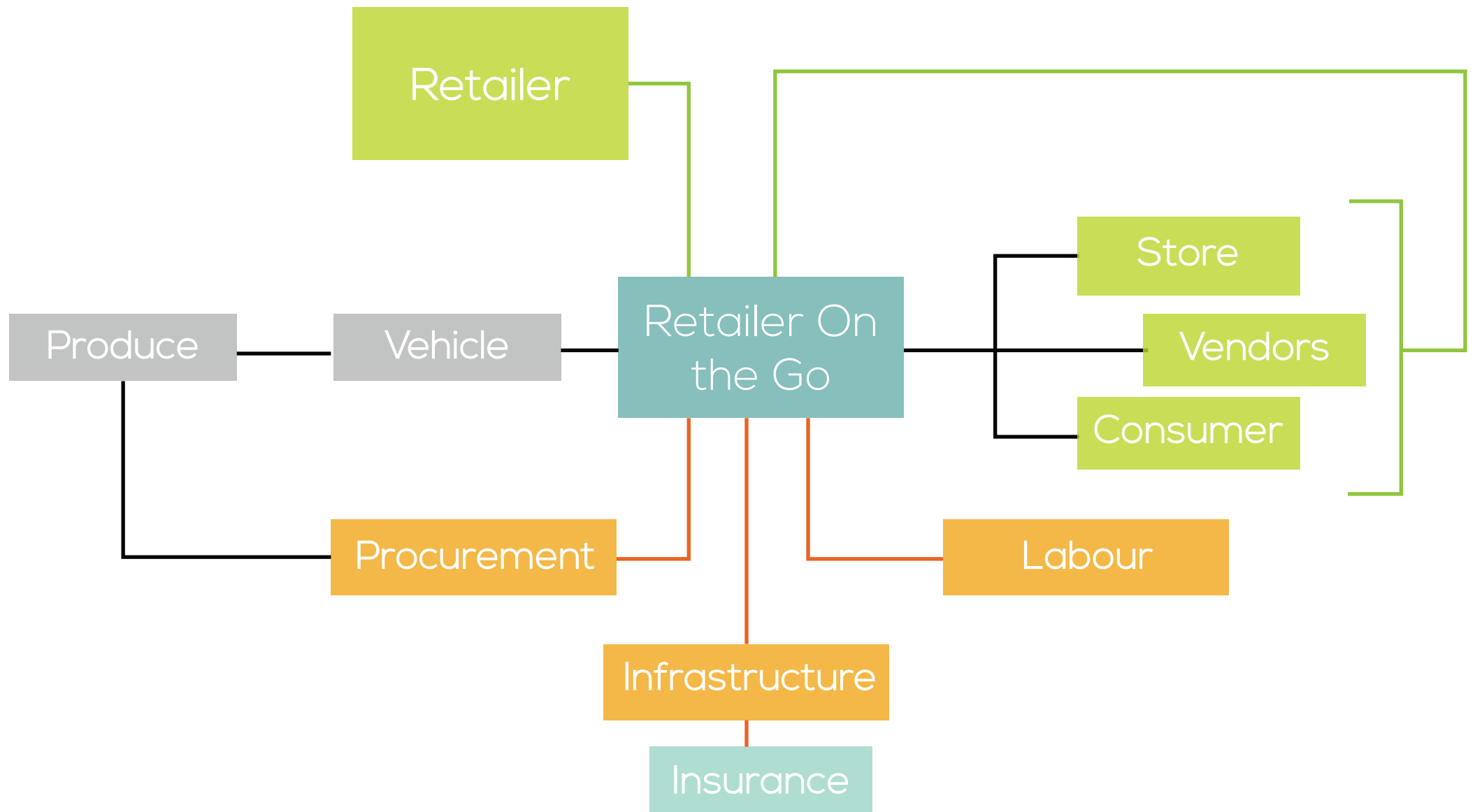
Farmers are able
to save more

Demands for
efficiency are met

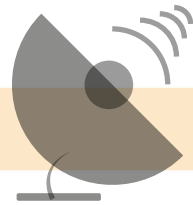
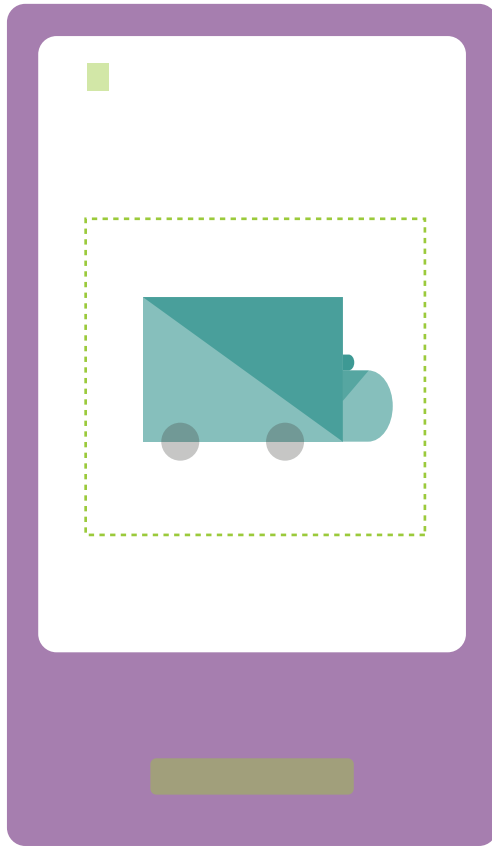
Share of organised retail
in Fruits and Vegetables
expands

Supply Chain becomes
more organised





Application



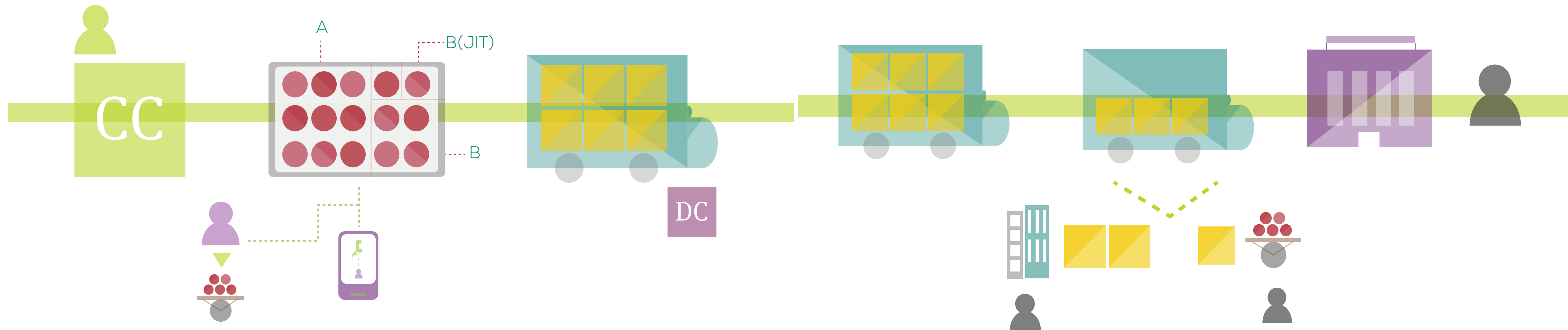
LOCATION
MAPPING



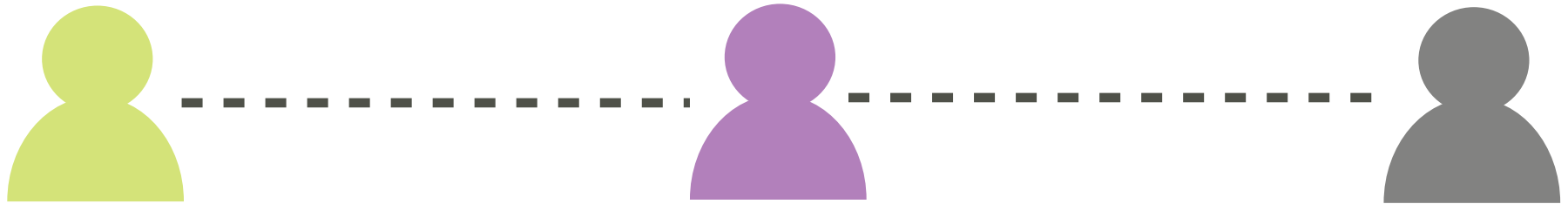
BOOKING
SERVICE



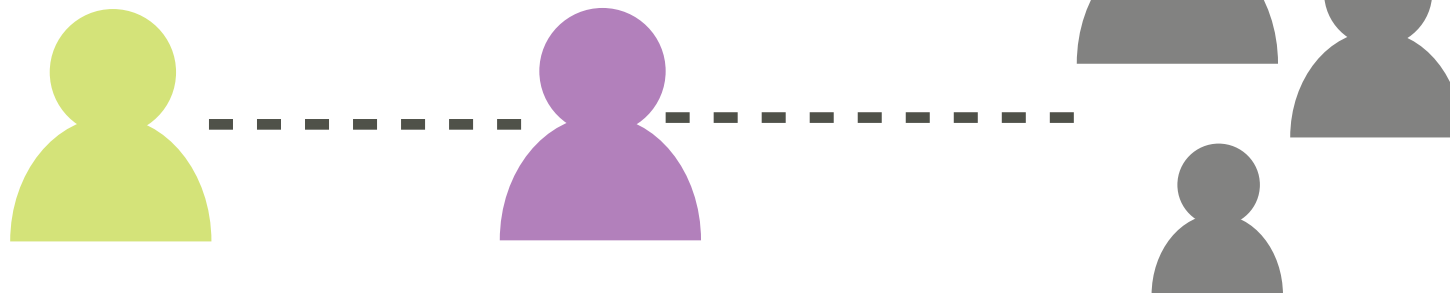
TRACKS
TRUCKS IN
PROXIMITY



In Conclusion



Current Scenario

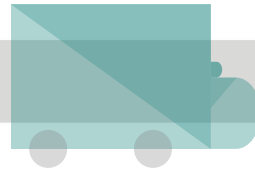


Anticipated outcomes
of intervention

Application



TIME FROM
DESTINATION



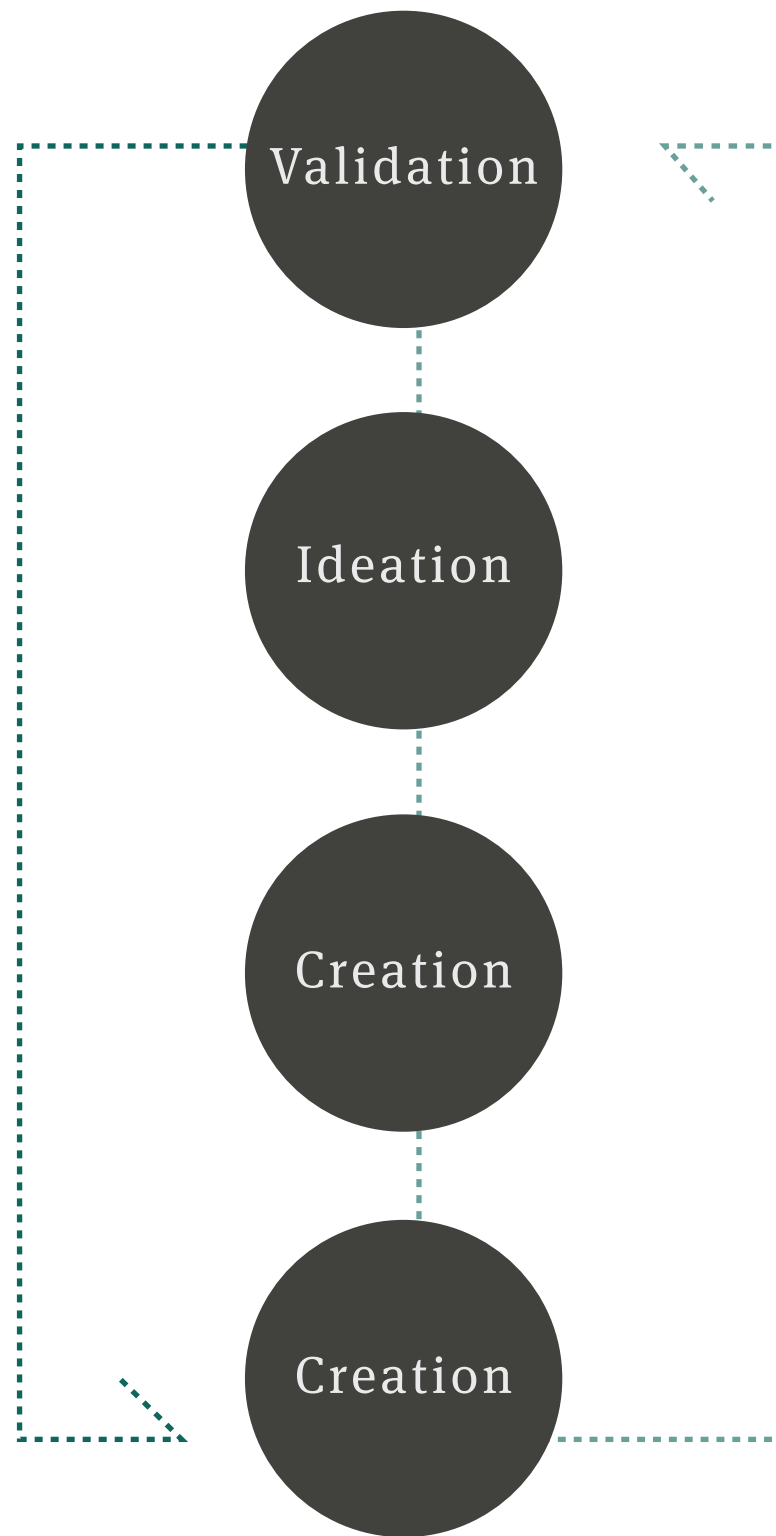
BOOKINGS



VARIETY



SCHEDULE



Bibliography

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<https://www.kpmg.com/IN/en/IssuesAndInsights/.../BBG-Retail.pdf> – Indian Retail (KPMG)

.....

How Business Works, DK Publishers

Value Proposition Design; Osterwalder, Pigneur, Bernarda, Smith

Business Model Generation; Osterwalder & Pigneur

Show and Tell; Dan Roam,

Unfolding the Napkin; Dan Roam

Buyology; Martin Lindstorm



Bringing Retailers, Consumers and Farmers
closer together using the lens of Service,
Technology and Sustainability